Nonprofit Organizations Benefits Report







2017 Nonprofit Organizations Benefits Report

Based on a Salary and Benefits Survey of Nonprofit Organizations in the U.S.A.,

Authored and Administered by



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About Bluewater Nonprofit Solutions

Bluewater Nonprofit Solutions is a leading provider of salary and benefits surveys and credit card processing to nonprofit organizations. Their leading edge survey tools offer unlimited customization and flexible reporting options that allow quick, affordable tailoring of a survey to meet the needs of any associations, industry groups, professional societies, or chambers of commerce. Bluewater was founded by former nonprofit executives, and was created out of their deep knowledge and experiences providing day-to-day leadership within charitable organizations for more than 25 years. To learn more, visit www.bwnps.com

Contact Information:

Bluewater Nonprofit Solutions 11285 Elkins Road, Suite D4

Roswell, GA 30076

Office Phone: 770-777-4828

Email: info@bwnps.com

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Introduction

Developing the Survey

The 2017 Nonprofit Organizations Benefits Survey was designed to address the unique benefit practices of nonprofits in the U.S.A. Prior to developing the survey, extensive research was completed to ensure the survey reports would satisfy the needs of the nonprofit sector. The survey used a state-of-the-art online questionnaire to collect detailed benefits information. Where possible, detailed benefit information was collected to cover plan costs, participation rates and eligibility for medical, dental, vision, life, disability, and retirement plans. More than 34 general benefit offerings from employee leave to telecommuting are covered as well. An executive benefits section provides additional information on these benefits and on employment agreements.

Data Effective Date

Survey participants were asked to provide responses to all survey questions with data that was valid for their organization as of January 1, 2016.

Data Sources

Participation in the survey was open to all U.S. based nonprofit organizations with at least 1 full time employee working 30 or more hours per week. All Data within the 2017 Nonprofit Organizations Salary and Benefits Reports were obtained directly from nonprofit organizations. As a condition to participating in the survey, each participant was asked to verify that they were an employee that had been authorized by their organization to provide the information requested in the survey. Additionally, they acknowledged that they would provide accurate survey information for their organization. No third party data was used in this report.

Data Confidentiality

All questionnaire data have been handled in the strictest confidence by Bluewater Nonprofit Solutions. The data within this report is presented in aggregate to protect the confidentiality of participating organizations. In the case where data specific to a particular organization could possibly be identified, the results have not been published or the presentation of the data has been changed to protect the identity of the organization.

Survey Data Collection

Data was collected through an online questionnaire on the Bluewater Nonprofit Solutions' website. Nonprofits were invited to complete the survey from January 15th through November 7th, 2016. Prior to completing the questionnaire, participants were asked to register and verify that they were authorized by their organizations to complete the survey.

Survey Participation

Participation in the survey was promoted through a variety of channels. The NonProfit Times invited its subscribers to participate in the survey through a series of vehicles including email communications, social media, advertisements on its website, and print and electronic advertisements in its magazines, newsletters and publications. Bluewater Nonprofit Solutions promoted participation in the survey to its customers and other nonprofit organizations through emails, social media, and by advertising on its website. Additionally, the New York Council of Nonprofits (NYCON) invited their members to participate in the survey.

Survey Completion

Organizational Data

Survey participants were asked to provide information about their nonprofit organization to make it possible for the survey results to be displayed by operating budget size, number of full-time employees, geographic region, and field of work (based on the classifications in the National Taxonomy of Exempt Organizations). These data are used extensively throughout the report. Organizations that completed the survey by the deadline were provided a complimentary Executive Summary report of the survey results and were given a discount on the purchase price of the full survey report.

Understanding what Survey Responses are Displayed

The online survey questionnaire was designed with functionality and tools that helped survey participants provide accurate data. A series of business rules were used during the data entry process. These business rules help improve the quality of the survey data by providing data validation in real time. Once participation in the survey was closed, a series of additional data quality checks are made. Survey participants were contacted directly to verify suspect responses, and changes were made to these survey participants' data as necessary.

As part of the quality control process, data display rules are used to determine what information is presented throughout the report. The following data display guidelines are utilized throughout the report.

Survey Responses Not Displayed

Survey responses are displayed as a hyphen (-) in cases where data is not available or where an insufficient number of organizations provided a response to the survey question. In the case where a zero is displayed, this data should be considered valid and the response accurate.

Displaying Statistical Data (AVG, MIN, 25th PCTL, Median, 75th PCTL, MAX)

The key statistical measures of Average (AVG), Minimum (MIN), 25th Percentile (25th PCTL), Median (50th PCTL), 75th Percentile (75th PCTL), and Maximum (MAX) are used to display data throughout the report. In cases where fewer than 4 organizations have provided valid data, only the AVG field will display data. All other statistical fields will display a hyphen (-) when data is not available.

Throughout the report, survey responses will be displayed as numbers unless otherwise indicated by the use of a percentage (%) or dollar (\$) sign.

Overview of Survey Participants

Characteristics of Participating Organizations

This section provides information about the 487 nonprofit organizations that completed the 2017 Nonprofit Organizations Salary and Benefits Survey. These organizations provided detailed information on benefit practices and compensation data on 220 different nonprofit positions. The tables in this section provide an overview of the participants based upon where they are located, their operating budget size, field of services and the number of full time staff they employ.

Full-Time Employees	Number of Organizations
1-10	201
11-25	96
26-50	60
51-100	61
101-200	30
201 or more	39

Field of Work	Number of Organizations
Arts, Culture, and Humanities	42
Education	20
Environment and Animals	36
Health	61
Human Services	214
International, Foreign Affairs	8
Public, Societal Benefit	65
Religion Related	21
Mutual/Membership Benefit	9
Unknown, Unclassified	11

Operating Budget	Number of Organizations
Less than \$499,999	79
\$500,000 - \$999,999	67
\$1,000,000 - \$2,499,999	110
\$2,500,000 - \$4,999,999	69
\$5,000,000 - \$9,999,999	69
\$10,000,000 - \$24,999,999	47
\$25,000,000 - \$49,999,999	22
\$50,000,000 or more	24

Geographic Region	Number of Organizations
Northeast U.S.	217
Southeast U.S.	92
North Central U.S.	67
South Central U.S.	24
Northwest U.S.	61
Southwest U.S.	26

Survey Participants

826 National A Foundation Building Strength Ability Garden New Hanover **County Extension Service** Arboretum Academy For Lifelong Learning Access Access New Jersey Adaptive Sports Center Adirondack Center For Writing Adirondack Historical Association Adirondack Lakes Center For The Arts Advance Housing Incorporated Adventure Cycling Association **AIDS Resource Center** Albemarle Area United Way Alcohol & Drug Council Of **Tompkins County** Incorporated Alcohol And Drug Services Aldo Leopold Foundation Incorporated Alisa Ann Ruch Burn Foundation Alliance For Strong Families And Communities Allied Churches Of Alamance County Almost Home Incorporated American Heart Association American Association Of **Engineering Societies** American Conference Of Cantors American Craft Council American Farm Bureau Federation

American Institute Of Ultrasound In Medicine American Kidney Fund American Life League American Morgan Horse Association American Society For The Prevention of Cruelty of Animals American-Scandinavian Foundation Anacostia Watershed Society Animal Lifeline Of Iowa **AOAC International** Arvada Community Food Bank Ashtabula Arts Center Association For Retarded Citizens Otsego Association For Retarded Citizens Of Monroe Autism Society Of Colorado Barrett Art Center Home Of **Dutchess County Art** Association **Battery Dance Company** Belle W Baruch Foundation Berkeley Rental Housing Coalition Bible League International Big Apple Greeter Big Brothers Big Sisters Birmingham Regional **Empowerment And Development Center** Incorporated **Boise Public Schools Education** Foundation Boy Scouts Of America Boys & Girls Club Of Greater

Bright Horizons Foundation For Children Brooklyn Academy Of Music **Brooklyn Bar Association** Volunteer Lawyers Project **Broome County Arts Council Broome County Medical Society** Brother's Brother Foundation Buffalo **Building Bridges** Camp Fire Central Texas Camp Sunshine Capabilities Partnership **Incorporated** Capital Region Theological Center Carelink Community Support Services Caritas Family Solutions Catholic Charities Brooklyn And Queens Catholic Club Catskill Area Hospice & Palliative Care Incorporated Catskill Center For Independence Catskill Symphony Orchestra Cayuga Community Health Network Cen-Tex Alcoholic Rehabilitation Center Incorporated Cenikor Foundation Center For Family Life And Recovery Incorporated Center for Prevention Services Chenango Health Network **Chesterfield Colonial Heights** Alliance For Social Ministry

Lowell

Chicken & Egg Pictures Child Advocacy Center Incorporated Child Care Council Incorporated Child Care Council Of Nassau Incorporated Child Development Council Of Central New York Incorporated Child Start Incorporated Children's Action Alliance Children's Home Society Of Florida Children's Tumor Foundation Cincinnati Public Radio Civilian Marksmanship Program Clark County Food Bank Cleveland Manor Incorporated Coalition On Temporary Shelter Coastal Bend Community Foundation Colorado Physician Health Program Commerce Chenango Community Access Unlimited Community Action Partnership For Dutchess County Incorporated Community Assessment And **Treatment Services** Incorporated Community Foundation Of The Eastern Shore Incorporated Community Foundation Of The Upper Peninsula Community Foundations Of The **Hudson Valley** Community Interface Services Community Involved In Sustaining Agriculture

American Humane Association

Community Loan Fund Of The EcoAdapt Foreign Policy Research **Gulf Coast Community** Capital Region Incorporated **Economic Opportunity Council** Institute Foundation **Community Shares** Of Suffolk Incorporated ForKids Incorporated Habitat For Humanity Choptank Community Shares Of Mid Ohio **Emmanuel Gospel Center** Fort Worth Pregnancy Center Habitat For Humanity Of New Connecticut Community Care Incorporated Foundation For The York State Incorporated **Employee Assistance Programs** Preservation Of The **Consolidated Communications** Of WWS Counties Incorporated Mayhayana Tradition Converge Midamerica **Epilepsy Foundation Of Florida** Foundation Of New York State Cornell Cooperative Extension **Epilepsy Foundation Of Nurses** Incorporated Friends Of KFXP Sullivan County Northeastern New York Friends Of Scotchman Peaks Corporate Supportive Housing Incorporated Corporation Epilepsy Foundation Of Texas Wilderness Friends Of The Columbia Gorge Corporation For Supportive Exchange Club Center For The Friends of the National Multiple Housing Prevention Of Child Abuse Of Cottage Theatre Iredell Incorporated Sclerosis Society Council Of Major Superiors Of Fairview Recovery Services Friends Of The Rockridge-Women Religious Temescal Greenbelt Incorporated Council On Undergraduate Family Justice Center Of Erie Friends Of Van Cortlandt Park Research County Fulton Friendship House Creek Recovery And Restoration Family Life Broadcasting Incorporated Family Planning Of South Garces Foundation Program Garden Empire Volleyball Crossroads House Central New York Incorporated Curamericas Global Family Service Of The Association Dallas Casa Chautauqua Region Girl Scout Council Of Southern Day Nursery Of Abilene Incorporated **Appalachians** Family Services Incorporated Debra Of America Girl Scouts In The Heart Of Family Services Of Westchester Delta Montrose Youth Services Pennsylvania Incorporated Incorporated DBA Partners Of Girl Scouts Of Silver Sage **Fayette County Cultural Trust** Delta, Montrose And Ouray Givewell Community Demos Fearrington Cares Foundation Incorporated **Devereux Foundation** Feeding America Global Footprint Network First North Carolina Global Health Action DoSomething.Org Fiscal Policy Institute **Grace Smith House** Drexel University Fish & Wildlife Foundation Of **Drueding Center Gracepoint Church Dutchess County Local** Florida Incorporated **Grand Rapids Community** Food Runners Collaborative **Development Corporation** Foundation Incorporated **Dutchess Tourism Grant Writing Training** Early Care And Learning Council Foodbank Of Southeastern Foundation East Coast Greenway Alliance Virginia **Greater Washington Jewish** Easter Seals Florida Foodnet Meals On Wheels Coalition Against Domestic Incorporated Foodshare Abuse Foothold Foundation Eastside Baby Corner

Hudson River Maritime Museum Hudson Valley Mental Health Incorporated **Human Development Services** Of Westchester Human Services Leadership Council Of Central New York **Human Support Services** Ideas Immaculata Academy Indiana Forest Alliance Incorporated Indianhead Community Action Agency Incorporated Institute For Human Services Institute For Strategic Clarity Interface Children & Family Services Interim Incorporated International Christian Ministries International Rescue Committee Ithaca Carshare Ithaca Health Alliance Incorporated Jannus Incorporated Jazz Forum Arts Jewish Adoption and Foster **Care Options** Jewish Community Jewish Community Centers Jewish Community Foundation Of Greater Hartford Incorporated Jewish Community Housing For The Elderly Jewish Council For The Aging Of **Greater Washington** Jewish Family & Career Services Jewish Vocational Services Julie Incorporated

Kairos Kalusugan Community Services Kentucky Coalition Of Nurse **Practitioners & Nurse** Midwives L'Arche Syracuse Incorporated Lakeview High School Incorporated Land Trust Alliance Of British Columbia Leadership Jacksonville Incorporated Legal Aid Society Of Northeastern New York Legal Services For Seniors LeMay - America's Car Museum Lexington Habitat For Humanity Liberty Resources Incorporated Lifetrack Lincoln Training Center Livengrin Foundation Living Well Disability Services Lummi Island Heritage Trust **LUNGevity Foundation Lutheran Community Services** Lutheran Family And Children's Services Lutheran Social Services Of Illinois Lutheran Social Services Of Wisconsin & Upper Michigan Make-A-Wish Mid-Atlantic Make-A-Wish Mid-South Manes And Tails Organization Manna Food Bank MANTEC Incorporated Maryland Society For The Prevention of Cruelty of Animals Massachusetts Legal Assistance Corporation McHenry County Community

Foundation Meals At Home Meals On Wheels Of Chemung County Incorporated Medical Teams International Mental Health Association In **Orange County Incorporated** Methodist Conference Home Incorporated Metro United Way Mid-Erie Counseling And **Treatment Services** Mid-Michigan Industries Incorporated Midwest Assistance Program Incorporated Millbrook School Ministry With Community Mission Aviation Fellowship Mission India Mobile Baykeeper Mohonk Preserve Incorporated Monroe County Bar Association Monroe Harding Incorporated Montgomery Area Community Wellness Coalition Morningside Center For Teaching Social Responsibility Incorporated Morningside Retirement And Health Services Incorporated Mothers Against Drunk Driving Mozambique Initiative MRC Industries Incorporated National Academy Museum And School National Association Of Church Personnel Administration National Association Of Trial Lawver Executives National Committee On Us-China Relations

National Council On Public History **National Family Preservation** Network National Genealogical Society National Marine Manufacturers Association National Network To End **Domestic Violence** National Older Worker Career Center Neighborhood Network Of New NeighborWorks Orange County **Network Enterprises** Incorporated Nevada Public Health Foundation **New Hampshire Coalition** Against Domestic And Sexual Violence New Horizons Mental Health Services New Life Centers Of Chicagoland New Mexico Environmental Law Center New Mexico Environmental Law Center New Opportunity School For Women Incorporated New York Cerebral Palsy Association New York Council For The Humanities **New York Foundation** New York Lawyers For The Public Interest New York State Association For Computers And Technologies In Education New York State Coalition

Against Sexual Assault Association Signal Centers Incorporated The Ayn Rand Institute **Nexstar Legacy Foundation** Positive Futures Network Sisters Of St. Dominic The Center For Enriched Living Niagara County Historical Pre-Trial Services **Skid Row Housing Trust** The Children's Law Center New Society Preservation Of Egyptian Society Of St. Vincent De Paul The Children's Museum At Nisei Goju Ryu Afterschool Theatre Incorporated Soles4Souls Incorporated NonProfit Quarterly PrimaryOne Health South Carolina Coastal The Civic Council Of Greater Northern Maine Development Princeton National Rowing Conservation League Commission Association Southern California Golf The Council On Alcohol And Northwest Oklahoma Project HOPE Association Foundation Southwest Behavioral & Health Association Of Realtors Project PAVE Incorporated **Providence Connections** Services The Doane Stuart School Oak Tree Corner Incorporated Special Olympics Wyoming The Enrichment Center Springfield/Eugene Habitat For Ogden Nature Center Public Employees For The Eye-Bank For Sight Ohio Ecological Food And Farm **Environmental Responsibility** Humanity St. Mary Of The Woods Association **Putnam County Housing** The Family Giving Tree Old Colony YMCA St. Paul's Center The Financial Clinic Corporation Olde Towne Medical And Dental Ralph E. Ogden Foundation Stardust Building Supplies The Ivev Steel Valley Authority The Learning Center For Center Incorporated On Point For College Read Ministries Incorporated Stepping Stones Foundation Incorporated Residence XII Stepping Stones Learning Center The Legal Project Openlands Resource Center For Accessible Stringendo Incorporated The Marfan Foundation Sullivan County Child Care Orange Coast Interfaith Shelter Living Incorporated River Revitalization Foundation Council Incorporated Oregon Supported Living The Mariner's Museum Roadrunner Food Bank Summer Search The Morton Arboretum Program Rowan County Youth Services Orthodox Christian Mission Tamb-Jackson Of Tennessee The Munshine Group LLC Center Incorporated Bureau, Inc. Incorporated The Nonprofit Quarterly Saint Dominic's Home Oxfam America Tasks Unlimited Incorporated The North Carolina Public Salvadori Center Pathways For Change Teen Lifeline Incorporated Saratoga Arts Teen Living Programs The Rachel Longstreet Pearl S. Buck International Schenectady Community Action Telling The Truth Incorporated Program Temple Chaverim The Sergei Foundation **Peconic Land Trust** Scleroderma Foundation Of The Tennessee Association Of Penland School Of Crafts **Delaware Valley** The Shepherd's Center Of Alcohol, Drug & Other Addition Seeking Wisdom Pet Community Center Services Phoenixville Community Health Senior Service Incorporated The Alpha Workshops The Utility Reform Network Foundation Seniors First Incorporated The Amyotrophic Lateral The V Foundation Piedmont Wildlife Center Services For Independent Living Sclerosis Association Of The Vegetarian Resource Group Plant With Purpose Shenandoah Valley Workforce The Women's Center Georgia Pleasant View Incorporated Development Board The Artist-Blacksmith's Pop Warner Little Scholars Association of North America Incorporated Incorporated Shifa Foundation The Association For Retarded Portland Home Builders Theatre Of The Oppressed New Sightlife Citizens Volusia

Incorporated DBA Compass

Center For Women And

York

Saratoga

Families

Incorporated

Health Foundation

Incorporated

Kernersville

Families

Foundation Incorporated

Kansas City

Drugs Incorporated

Restoration Incorporated

York City

Theodore Roosevelt Inaugural

Site Foundation

Thomas Dunn Learning Center

Tillamook Estuaries Partnership

Tioga Opportunities

Incorporated

Tri-Lakes Cares

Troy Savings Bank Music Hall

Tuscarawas County YMCA

Un Mundo

United States Organization Of

North Carolina

United Way Of Buffalo & Erie

County

United Way Of Central Ohio

United Way Of Northwest

Louisiana

Unity Foundation

Unity House Of Troy

Until There's A Cure Foundation

Urban Homesteading Assistance

Board

Ursuline Academy Of Dallas

Vanguard Charitable

Endowment Program

Vera House Incorporated

Violence Intervention Program

Incorporated

VISIONS/Services for the Blind

and Visually Impaired

Vista Community Clinic

Vocational Services

Incorporated

Volunteer Legal Services Project

Volunteers Improving

Neighborhood Environments

Incorporated

Warhol Foundation

Wasatch Community Gardens

Wildacres Leadership Initiative

Wilderness Awareness School

Willie M. Knox Family

Foundation

Willie Mae Rock Camp For Girls

Wisconsin Council Of The Blind

And Visually Impaired

Women Deliver

Women's Caucus For Art

Women's Independence

Scholarship Program

Incorporated

Women's Project Theater

Word Of Life Fellowship

Incorporated

Workplace Fairness

World Vision Incorporated

Wycliffe Bible Translators

Incorporated

Yellowstone Association

YMCA Of Rochester New York

Young Survival Coalition

Young Women's Leadership

Network

Youth Empowered Solutions

Yes!

Youth Enrichment Services

Youth First Incorporated

Youth Haven

YWCA Elmira & The Twin Tiers

YWCA Evanston/North Shore

YWCA Of The Mohawk Valley

YWCA Ulster County

YWCA-Greater Capital Region

Incorporated

Guide to Locating and Using the Report Data

Changes in Data from 2015 - 2016

Each section within the report contains a table that shows changes in the data for each field from 2015 to 2016. This table gives the user a quick snapshot of the changes and possible future data trends for each area of information. Each positive or negative number shows the percentage change in the data from 2015 to 2016. A hyphen (-) is displayed when comparable data is not available from the previous year. All results presented in this table represent the nationwide average for the data (shown as, All Organizations). Below is a sample report section showing what the table looks like, and how the results will be displayed.

Chief Development Officer -- Position Code: 10004

Detailed Analysis

Scope	Scope				Base Salary					Bonus				Total Cash Compensation					
Geographic Region	# of ORGs	# of Full Time EMPs	# of Years With ORG	AVG	MIN	25th PCTL	Median	75th PCTL	MAX	% of ORGs Paying	% of Eligible EMPs RCVNG	MAX % Payout	AVG % Paid	AVG	MIN	25th PCTL	Median	75th PCTL	MAX
Northeast U.S.	34	1	6.4	\$136,831	\$48,000	\$88,070	\$117,082	\$168,938	\$390,000	32.35%	63.64%	10.00%	2.38%	\$137,905	\$48,000	\$88,725	\$118,332	\$171,250	\$390,000
This section of	of eac	ch	4.0	\$101,507	\$40,000	\$68,125	\$87,300	\$146,175	\$200,000	36.36%	75.00%	50.00%	7.14%	\$104,382	\$40,000	\$68,963	\$87,300	\$146,175	\$200,000
report shows			5.8	\$119,541	\$45,000	\$82,500	\$121,500	\$150,000	\$215,300	11.76%	50.00%	5.50%	2.86%	\$120,129	\$45,000	\$82,500	\$121,500	\$150,000	\$215,300
the data has	11011	1	5.8	\$95,030	\$50,000	\$77,250	\$100,000	\$121,000	\$126,900	0.00%	0.00%	0.00%	Each	field in	this	7,250	\$100,000	\$121,000	\$126,900
changed from	201	5	4.8	\$108,752	\$35,000	\$76,400	\$100,000	\$132,600	\$200,000	35.29%	50.00%				play th	e 6,400	\$105,000	\$132,600	\$200,000
to 2016			6.9	\$72,464	\$49,920	\$62,200	\$62,200	\$92,000	\$96,000	0.00%	0.00%				gative		\$62,200	\$92,000	\$96,000
Ali Organiza ions	101		5.5	\$116,127	\$35,000	372,000	\$100,000	\$150,000	\$390,000	26.73%	62.96%	CO 0000	1	ntage c		3,350	\$105,000	\$150,000	\$390,000
Changes in Data fro	om 20)15 - :	2016											data fr					

The report below shows how the data has changed in each field from 2015 to 2016. A positive percentage represents a number that has in 6, and a percentage with a negative sign represents a number that has decreased in value from 2015 to 2016. This symbol ">" will be used whenever a positive percentage change is greater than 100 percent. A hyphen (-) is displayed when comparable data is not available.

Scope				Base	Salary				Во	านร			Total	Cash (Comper	sation	
# of # of Full Years Time With EMPs ORG		AVG	MIN	25th PCTL	Median	75th PCTL	MAX	% of ORGs Paying	% of Eligible EMPs RCVNG		AVG % Paid	AVG	MIN	25th PCTL	Median	75th PCTL	MAX
All Organizations -1.60% -	16.01%	6.26%	16.67%	6.94%	13.48%	11.11%	1.38%	6.93%	4.03%	66.67%	-24.65%	4.87%	16.67%	8.87%	18.09%	9.49%	-22.01%

Finding and Using the Benefits Data

This section will help you understand what information is available within the benefit reports and where to find it. Each report section presents unique information that can be used to quickly assess market competitiveness and benefit practices. The benefits data is organized and displayed through eighteen different reports. When used in combination, the report sections provide a complete view of benefit practices throughout the nonprofit sector.

Quick Guide to the Benefit Report Sections

	Type of Information Needed		Where to Find the Information
✓	Information about general benefits offered to employees	•	General Benefit Offerings Report
✓	Flexible Spending Accounts offerings and practices	•	Flexible Spending Accounts Report
✓	Type of leave benefits provided and number of days offered (e.g. vacation leave)	•	Organizational Leave Reports
✓	Methods used to compensate employees for overtime	•	Overtime Practices Report
✓	Medical plans offered and employee eligibility and participation rates	•	Medical Plan Offerings Report
✓	Dental plans offered and employee eligibility and participation rates	•	Dental Plan Offerings Report
✓	Vision plans offered and employee eligibility and participation rates	•	Vision Plan Offerings Report
✓	Costs paid by the organization for employee for medical coverage	•	Medical Plan Costs Report
✓	Costs paid by the organization for employee for dental coverage	•	Dental Plan Costs Report
✓	Costs paid by the organization for employee for vision coverage	•	Vision Plan Costs Report
✓	Prescription drug plan benefits and employee costs	•	Prescription Drug Plan Offerings & Costs Report
✓	Life insurance and disability plan offerings and employee participation	•	Life Insurance & Disability Plan Offerings Report
√	Timeframe employees must wait before life and disability benefits are available	•	Life Insurance & Disability Plan Eligibility Report
✓	Retirement plan options and employee participation	•	Retirement Plan Offerings Report
✓	Employee vesting periods for retirement plans	•	Retirement Plan Eligibility Report
✓	Maximum organization and employee retirement plan contributions	•	Retirement Plan Contributions Report
✓	Additional perks offered to key executive positions	•	Executive Benefit Offerings Report
✓	Composition and use of employment agreements for key executives	•	Executive Employment Agreement Reports

The information available within each report section is presented by multiple views to allow for easy comparisons against relevant peer organizations by geographic location, operating budget, number of employees, or field of work. Each benefit segment below contains a brief description of the information available within the report section. Look for the *Suggested Uses for the Data* component for recommendations and guidance on how the data might be used for comparison purposes.

General Benefit Offerings Report

This report section provides information about 34 different general benefits that are offered by organizations to their employees. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Benefit Type

Suggested Uses for the Data:

- ✓ Benchmark your organization's general benefit practices.
- ✓ Identify additional benefits that can be offered to increase market competitiveness.
- ✓ Evaluate the competitiveness of the organization's benefit package.

Flexible Spending Accounts Report

The Flexible Spending Account report provides information on healthcare and dependent care account usage and practices. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Flexible Spending Account Programs
- Maximum Employee Contribution Statistics

Suggested Uses for the Data:

- ✓ Analyze the use of flexible spending account benefit programs within the marketplace.
- ✓ Evaluate the competitiveness of your organization's flexible spending account program.

Organizational Leave Reports

Includes the following 9 Report Sections: Paid Vacation Leave, Paid Sick Leave, Paid Corporate Holidays, Paid Floating Holidays, Paid Personal Days, Paid Bereavement, Extended Sick Leave Pool, Paid Time Off (PTO), Family and Medical Leave (FMLA) with Pay

These reports provide data on the number of leave days provided to employees based upon the length of service with the organization. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Benefit Type
- Number of Leave Days Offered to Employees by Length of Employment with the Organization
- Percentage of Organizations Offering Benefits to Part-Time Employees

Suggested Uses for the Data:

- ✓ Benchmark your organization's employee leave practices.
- ✓ Identify emerging market trends in the use of employee leave programs.
- ✓ Evaluate the competitiveness of the organization's employee leave practices for part-time staff.

Overtime Practices Report

This report section provides information on how organizations compensate employees that work overtime. The report provides data on employees classified by the Fair Labor Standards Act as exempt and non-exempt. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Utilizing Each Compensation Method

Suggested Uses for the Data:

✓ Benchmark your organization's overtime practices for exempt and non-exempt staff.

Medical, Dental and Vision Plan Offering Reports

These reports provide information on the scope and usage of medical, dental and vision plans made available by organizations to their employees. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Plan Benefits
- Percentage of Organizations Offering Each Plan Type
- Percentage of Employees Enrolled in Each Plan Type
- Eligibility Time Frame Requirements for Employee Plan Participation
- Percentage of Organizations Offering Plan Coverage to Part-Time Employees
- Percentage of Organizations Offering Reimbursement for Medical Plan Opt-Out

Suggested Uses for the Data:

- ✓ Benchmark your organization's medical, dental, or vision plan offerings.
- ✓ Identify emerging market trends in the use of medical, dental and vision plans.
- ✓ Assess the competitiveness of the organization's employee eligibility time frame for plan participation.
- ✓ Evaluate your organization's practice of providing medical, dental or vision plan benefits to part-time staff.

Medical, Dental and Vision Plan Cost Reports

These reports show the monthly cost and percentage of the cost paid by the organization for all medical, dental and vision plan offerings. Each report includes:

- Number of Organizations Reporting Data
- Total Monthly Cost for Plan Coverage
- Percentage of Monthly Cost Paid By the Organization

Suggested Uses for the Data:

- ✓ Benchmark your organization's medical, dental, or vision plan costs.
- ✓ Identify opportunities to reduce medical, dental, and vision plan costs.
- ✓ Evaluate the competitiveness of the organization's premium cost share coverage for each medical, dental, or vision plan offered.

Prescription Drug Plan Offerings & Costs Report

This report provides data on prescription drug plan offerings and the costs associated with filling a prescription through retail and mail order pharmacies. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Prescription Drug Plan Benefits
- Cost to Fill a 30-Day Supply of Medication at a Retail Pharmacy
- Cost to Fill a 90-Day Supply of Medication Through a Mail Order Pharmacy

Suggested Uses for the Data:

- ✓ Compare your organization's prescription drug plan costs.
- ✓ Identify opportunities to reduce prescription drug plan costs.

Life Insurance & Disability Plan Offerings Report

This report provides information on the types of life insurance and disability plans offered to employees and participation rates by plan type. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Plan Type
- Percentage of Employees Enrolled in Each Plan Type
- Percentage of Organizations Offering Plan Coverage to Part-Time Employees

Suggested Uses for the Data:

- ✓ Benchmark your organization's life insurance and disability plan offerings.
- ✓ Evaluate the participation rates of your employees within each plan type.

Life Insurance & Disability Plan Eligibility Report

This report provides information on life insurance and disability plans eligibility time frames for each plan type offered to employees. Each report includes:

- Number of Organizations Reporting Data
- Eligibility Time Frame Requirements for Employee Plan Participation

Suggested Uses for the Data:

✓ Assess the competitiveness of the organization's employee eligibility time frame for plan participation.

Retirement Plan Offerings Report

This report provides information on the types of retirement plans offered to employees and participation rates by plan type. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Each Plan Type
- Percentage of Employees Enrolled in Each Plan Type
- Percentage of Organizations Offering Plan Coverage to Part-Time Employees

Suggested Uses for the Data:

- ✓ Compare your organization's retirement plan offerings.
- ✓ Evaluate employee participation rates within each plan type.

Retirement Plan Eligibility Report

This report provides information on retirement benefits eligibility time frames for each retirement plan option offered to employees. Each report includes:

- Number of Organizations Reporting Data
- Eligibility Time Frame Requirements for Employee Plan Participation

Suggested Uses for the Data:

✓ Assess the competitiveness of the organization's employee eligibility time frame for plan participation.

Retirement Plan Contributions Report

This report shows the maximum percentage an organization will contribute to each plan type as a percentage of an employee's salary. Each report includes:

- Number of Organizations Reporting Data
- Maximum Organization Contribution by Plan Type

Suggested Uses for the Data:

- ✓ Benchmark your organization's retirement plan benefits.
- ✓ Identify opportunities to reduce retirement plan costs.

Executive Benefit Offerings Report

Reports are provided for the following 15 Executive Positions: Chief Executive Officer/ President/Executive Director, Chancellor/President, Chief Operating Officer/Associate Executive Director, Executive Vice President, Chief Administrative Officer, Chief Advocacy Officer, Chief Development Officer, Chief Financial Officer, Chief Human Resources Officer, Chief Information Officer, Chief Marketing Officer, Chief Medical Officer, Chief Program Officer, Chief Scientific Officer, Chief of Staff

These reports provide market data on the percentage of organizations that offer 11 additional benefits to executive level positions. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Offering Additional Benefits for Executives
- Percentage of Organizations Offering Each Benefit Type

Suggested Uses for the Data:

- ✓ Evaluate the competitiveness of the organization's executive compensation package.
- ✓ Find comparable data to satisfy IRS Intermediate Sanctions documentation requirements for your organization's top executives.
- ✓ Identify additional benefits that can be offered to increase market competitiveness.

Executive Employment Agreement Reports

Reports are provided for the following 15 Executive Positions: Chief Executive Officer/President/Executive Director, Chancellor/President, Chief Operating Officer/Associate Executive Director, Executive Vice President, Chief Administrative Officer, Chief Advocacy Officer, Chief Development Officer, Chief Financial Officer, Chief Human Resources Officer, Chief Information Officer, Chief Marketing Officer, Chief Medical Officer, Chief Program Officer, Chief Scientific Officer, Chief of Staff

These reports provide information on the use of five popular contract terms found within employment agreements. The reports also cover the length of the agreement and the percentage of organizations that use employment agreements for each position. Each report includes:

- Number of Organizations Reporting Data
- Percentage of Organizations Utilizing Employment Agreements for Executives
- Number of Years the Employment Agreement Covers
- Percentage of Organizations that Utilize Each Contract Term

Suggested Uses for the Data:

- \checkmark Benchmark your organization's employment agreement practices.
- ✓ Identify what components and contract terms are used most frequently.
- ✓ Evaluate the competitiveness of the organization's executive compensation package.

Report Presentation Views

The information within the report is presented by multiple reporting views to allow the user to quickly identify the most relevant data set for comparison. The following four distinct reporting views are used throughout the report to display the data: 1) Operating Budget, 2) Geographic Region, 3) Field of Work, and 4) Number of Employees. Each section within the report utilizes three of the available reporting views to present the data. The reporting views utilized are dependent upon the content and the relevance to the data being displayed. Each of the four reporting views contains predefined "bands" or subcategories that organize the display of the data. One additional aspect of each reporting view is the All Organizations row. The All Organizations row provides a summary of the data being displayed within each band of the reporting view. See the charts below for definitions of the bands displayed within the reporting views.

Geographic Region	States within the Region
Northeast U.S.	Connecticut, Delaware, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, Vermont
Southeast U.S.	Alabama, District of Columbia, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee, Virginia, West Virginia
North Central U.S.	Illinois, Indiana, Iowa, Michigan, Minnesota, Nebraska, North Dakota, Ohio, South Dakota, Wisconsin
South Central U.S.	Arkansas, Louisiana, Missouri, Oklahoma, Texas, Kansas
Northwest U.S.	Alaska, California, Hawaii, Idaho, Montana, Oregon, Washington, Wyoming
Southwest U.S	Arizona, Colorado, Nevada, New Mexico, Utah

Operating Budget (Organization Fiscal-Year Operating Expenses)
Less than \$499,999
\$500,000 - \$999,999
\$1,000,000 - \$2,499,999
\$2,500,000 - \$4,999,999
\$5,000,000 - \$9,999,999
\$10,000,000 - \$24,999,999
\$25,000,000 - \$49,999,999
\$50,000,000 or more

Number of Employees (Full Time Staff)
1-10
26-50
51-100
101-200
201 or more

Field of Work	Sub-Categories
Arts, Culture, and Humanities	Arts, Culture, and Humanities
Education	Educational Institutions
Environment and Animal	Environmental Quality Protection, Beautification Animal Related
Health	Health - General & Rehabilitative Mental Health, Crisis Intervention Disease, Disorders, Medical Disciplines Medical Research
Human Services International, Foreign Affairs	Crime, Legal Related Employment, Job Related Agriculture, Food, Nutrition Housing, Shelter Public Safety, Disaster Preparedness and Relief Recreation, Sports, Leisure, Athletics Youth Development Human Services International, Foreign Affairs, and National Security
Public, Societal Benefit	Civil Rights, Social Actions, Advocacy Community Improvement, Capacity Building Philanthropy, Voluntarism, and Grantmaking Science and Technology Research Institutes Social Science Research Institute Public, Society Benefit
Religion Related	Religion, Spiritual Development
Mutual/Membership Benefit	Mutual/Membership Benefit Organizations, Other
Unknown, Unclassified	Unknown



Detailed Analysis

Scope				Medical Plan Offerings & Employee Participation Rate						Rates		
			PPO	Plan	НМС	Plan	POS	Plan	HDHF	Plan	Indemr	nity Plan
# of Employees	# of ORGs	% of ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan
1-10	151	69.54%	73.33%	68.21%	19.05%	42.57%	8.57%	58.22%	18.10%	49.16%	0.95%	50.00%
11-25	72	95.83%	59.42%	63.82%	28.99%	62.13%	8.70%	61.67%	20.29%	42.51%	0.00%	0.00%
26-50	51	100.00%	50.98%	65.23%	29.41%	29.75%	11.76%	36.93%	43.14%	49.25%	5.88%	68.67%
51-100	52	98.08%	70.59%	47.08%	29.41%	54.53%	7.84%	25.38%	47.06%	57.54%	0.00%	0.00%
101-200	29	100.00%	65.52%	50.84%	34.48%	60.00%	10.34%	26.67%	37.93%	34.92%	6.90%	80.00%
201 or more	36	97.22%	60.00%	40.69%	42.86%	44.39%	25.71%	43.88%	42.86%	29.52%	0.00%	0.00%
All Organizations	391	86.96%	64.71%	59.46%	27.94%	48.68%	10.88%	45.73%	30.88%	45.91%	1.76%	69.33%

Scope			Eligibility Ti		Employee Par al Plans	rticipation in
# of Employees	# of ORGs	% of ORGs Offering	% of ORGs Offering on EMP Start Date	on 1st of the Month	% of ORGs Offering at 30 Days Following EMP Start Date	% of ORGs Offering at 90 Days Following EMP Start Date
1-10	151	69.54%	20.95%	32.38%	26.67%	18.10%
11-25	72	95.83%	17.39%	36.23%	26.09%	14.49%
26-50	51	100.00%	17.65%	43.14%	31.37%	7.84%
51-100	52	98.08%	9.80%	29.41%	45.10%	13.73%
101-200	29	100.00%	6.90%	34.48%	34.48%	24.14%
201 or more	36	97.22%	11.43%	20.00%	45.71%	20.00%
All Organizations	391	86.96%	15.88%	33.24%	32.65%	15.88%

Part Time Employee Coverage	Medical Plan Opt Out
% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs
16.67%	24.76%
24.62%	15.94%
30.00%	21.57%
26.00%	15.69%
10.71%	20.69%
38.24%	28.57%
23.40%	21.18%

Detailed Analysis

Scope					Medica	al Plan Offe	Offerings & Employee Participation Rates					
Field of Monte		% of	PPO	Plan	НМС) Plan	POS	S Plan	HDHF	Plan	Indemr	nity Plan
Field of Work	# of ORGs	ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan
Arts, Culture, and Humanities	32	71.88%	73.91%	71.12%	13.04%	53.83%	13.04%	30.67%	30.43%	56.86%	0.00%	0.00%
Education	12	75.00%	77.78%	66.29%	22.22%	54.50%	11.11%	10.00%	11.11%	29.00%	0.00%	0.00%
Environment and Animals	31	74.19%	78.26%	60.28%	34.78%	56.00%	13.04%	48.00%	13.04%	25.94%	0.00%	0.00%
Health	48	87.50%	64.29%	66.44%	14.29%	40.55%	9.52%	58.38%	45.24%	43.41%	7.14%	72.00%
Human Services	181	91.71%	62.65%	54.50%	32.53%	46.36%	9.04%	42.26%	31.93%	44.85%	0.60%	50.00%
International, Foreign Affairs	6	100.00%	83.33%	77.20%	33.33%	48.00%	0.00%	0.00%	16.67%	22.00%	0.00%	0.00%
Public, Societal Benefit	49	89.80%	56.82%	60.44%	29.55%	59.85%	22.73%	49.36%	25.00%	55.55%	2.27%	50.00%
Religion Related	17	88.24%	80.00%	52.54%	26.67%	45.50%	0.00%	0.00%	20.00%	59.67%	0.00%	0.00%
Mutual, Membership Benefit	7	85.71%	33.33%	75.00%	16.67%	25.00%	0.00%	0.00%	50.00%	55.33%	16.67%	100.00%
Unknown, Unclassified	8	75.00%	50.00%	61.00%	33.33%	39.00%	16.67%	85.00%	66.67%	34.00%	0.00%	0.00%
All Organizations	391	86.96%	64.71%	59.46%	27.94%	48.68%	10.88%	45.73%	30.88%	45.91%	1.76%	69.33%

Scope			Eligibility Time Frame for Employee Participation in Medical Plans					
Field of Work	# of ORGs	% of ORGs Offering	% of ORGs Offering on EMP Start Date	on '	f ORGs Offering 1st of the Month owing EMP Start Date	% of ORGs Offering at 30 Days Following EMP Start Date	% of ORGs Offering at 90 Days Following EMP Start Date	
Arts, Culture, and Humanities	32	71.88%	13.04%		30.43%	34.78%	13.04%	
Education	12	75.00%	44.44%		0.00%	22.22%	33.33%	
Environment and Animals	31	74.19%	4.35%		65.22%	21.74%	8.70%	
Health	48	87.50%	11.90%		40.48%	42.86%	4.76%	
Human Services	181	91.71%	11.45%		29.52%	34.94%	21.69%	
International, Foreign Affairs	6	100.00%	50.00%		33.33%	16.67%	0.00%	
Public, Societal Benefit	49	89.80%	31.82%		25.00%	31.82%	11.36%	
Religion Related	17	88.24%	33.33%		33.33%	13.33%	13.33%	
Mutual, Membership Benefit	7	85.71%	0.00%		66.67%	33.33%	0.00%	
Unknown, Unclassified	8	75.00%	0.00%		50.00%	16.67%	16.67%	
All Organizations	391	86.96%	15.88%		33.24%	32.65%	15.88%	

Part Time Employee Coverage	Medical Plan Opt Out
% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs
19.05%	21.74%
44.44%	11.11%
17.39%	39.13%
35.71%	16.67%
16.88%	22.89%
16.67%	16.67%
36.36%	13.64%
14.29%	26.67%
0.00%	0.00%
80.00%	16.67%
23.40%	21.18%

Detailed Analysis

Scope			Medical Plan Offerings & Employee Participation Rates									
			PPO	Plan	НМС	Plan	POS	Plan	HDHF	Plan	Indem	nity Plan
Geographic Region	# of ORGs	% of ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan
Northeast U.S.	176	90.91%	58.13%	57.81%	30.00%	45.76%	16.88%	41.22%	31.88%	39.51%	1.88%	52.00%
Southeast U.S.	67	80.60%	72.22%	62.96%	20.37%	33.95%	12.96%	51.29%	31.48%	56.35%	1.85%	75.00%
North Central U.S.	57	87.72%	70.00%	53.54%	24.00%	40.70%	2.00%	75.00%	40.00%	51.38%	0.00%	0.00%
South Central U.S.	22	81.82%	77.78%	59.63%	11.11%	25.00%	11.11%	72.50%	27.78%	58.40%	0.00%	0.00%
Northwest U.S.	48	83.33%	57.50%	66.09%	47.50%	68.90%	0.00%	0.00%	15.00%	45.00%	5.00%	92.50%
Southwest U.S.	20	85.00%	88.24%	67.67%	17.65%	69.00%	0.00%	0.00%	29.41%	32.60%	0.00%	0.00%
All Organizations	391	86.96%	64.71%	59.46%	27.94%	48.68%	10.88%	45.73%	30.88%	45.91%	1.76%	69.33%

Scope			Eligibility Ti	me Frame for Medica	Employee Par Il Plans	rticipation in
Geographic Region	# of ORGs	% of ORGs Offering	% of ORGs Offering on EMP Start Date	on 1st of the Month	% of ORGs Offering at 30 Days Following EMP Start Date	% of ORGs Offering at 90 Days Following EMP Start Date
Northeast U.S.	176	90.91%	21.88%	30.63%	26.25%	18.75%
Southeast U.S.	67	80.60%	16.67%	35.19%	29.63%	18.52%
North Central U.S.	57	87.72%	8.00%	36.00%	42.00%	10.00%
South Central U.S.	22	81.82%	22.22%	11.11%	50.00%	11.11%
Northwest U.S.	48	83.33%	5.00%	40.00%	37.50%	15.00%
Southwest U.S.	20	85.00%	0.00%	52.94%	41.18%	5.88%
All Organizations	391	86.96%	15.88%	33.24%	32.65%	15.88%

Part Time Employee Coverage	Medical Plan Opt Out
% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs
33.55%	23.13%
5.56%	20.37%
10.42%	18.00%
5.88%	16.67%
32.43%	17.50%
23.53%	29.41%
23.40%	21.18%

Detailed Analysis

Changes in Data from 2015 - 2016

The report below shows how the data has changed in each field from 2015 to 2016. A positive percentage represents a number that has increased in value from 2015 to 2016, and a percentage with a negative sign represents a number that has decreased in value from 2015 to 2016. This symbol ">" will be used whenever a positive percentage change is greater than 100 percent. A hyphen (-) is displayed when comparable data is not available.

Scope		Medical Plan Offerings & Employee Participation Rates									
		PPO Plan		HMO Plan		POS Plan		HDHP Plan		Indemnity Plan	
	% of ORGs Offering	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan	% of ORGs Offering	% of EMPs in Plan
All Organizations	11.26%	5.37%	-8.26%	-3.31%	-14.88%	-7.68%	-14.93%	51.81%	-8.24%	16.03%	18.27%

Scope		Eligibility Time Frame for Employee Participation in Medical Plans						
	% of ORGs Offering	% of ORGs Offering on EMP Start Date	on 1st of the Month	at 30 Days	% of ORGs Offering at 90 Days Following EMP Start Date			
All Organizations	11.26%	-16.46%	19.74%	1.61%	-22.65%			

Part Time Employee Coverage	Medical Plan Opt Out
% of ORGs Offering Benefit to Part Time EMPs	% of ORGs Offering Opt Out Benefit Option To EMPs
6.44%	0.35%